



2022 - 2025
DEPARTMENT
BUSINESS PLAN

Recreation, Parks
and Culture

Date of last revision
APRIL 2022



MESSAGE FROM THE DIRECTOR



Strathcona County has a vision to become Canada’s most livable community, and this vision includes making investments in indoor and outdoor infrastructure, quality services, recreational and cultural programs, and facilities and amenities a priority. Our department team advances the County’s vision through our commitment to generating recreation and culture opportunities to enhance our residents’ quality of life, support health and build community.

The Recreation and Culture Strategy and Implementation Plan is used as the guiding principle to ensure that, through the five key areas of focus including community need, inclusion, building capacity, environmental stewardship and fiscal responsibility, we continue to make the right investments to enhance priorities of both the County and our residents. This will be accomplished in collaboration with our County colleagues and community, including a strong complement of community partnerships, sponsors and volunteer base. It is important that we support where feasible regional collaboration efforts which align with the Recreation and Culture Strategy as well.

Recreation and culture opportunities are recognized as essential to the overall well-being of individuals and the community. Over the past two years, the COVID-19 pandemic has had a significant impact to department operations. Staff were able to pivot our services and continued to provide access by focusing on enhanced or different methods of delivery to our community. This impact elevated the awareness that the need to access diverse recreation, parks and culture services is necessary for the physical and mental well-being of our community. It also solidified the essential role recreation and culture plays in the Social Framework.

Recovery in all areas of the department business plan will be a priority, while acknowledging that sometimes, we won’t return to the same way we delivered services. We will remain agile, responsive and ensure that the areas of focus as outlined in the Recreation and Culture Strategy are at the core of every business decision we make. Over the next four years, we will deliver on commitments to our community such as the design for the proposed indoor fieldhouse, hosting the 2023 Special Olympics Alberta Winter Games and introducing the Strathcona County Regional Park Master Plan.

Suzanne Lobb
Director, Recreation, Parks and Culture

PLANNING FOUNDATION

STRATHCONA COUNTY VISION

Living in Strathcona County

Strathcona County, located in the heart of Alberta, is an energetic and thriving community. A leader in North America's petroleum industry and a champion for advancing diverse agricultural business, we use our energy to power our new tomorrow.

We are a specialized municipality and work cooperatively with our urban and rural residents to govern as a single municipality. Proud of our distinct governance model, we promote and demonstrate our achievements.

We are a welcoming place to live and attract people of all ages, cultures and walks of life to join us. Families thrive in our dynamic, caring and safe community.

We strive to be a model of ecological integrity, protecting our environment and preserving our agricultural heritage.

Investment in infrastructure, quality services, cultural and recreational programs, and facilities is a priority and sets us apart.



Goal 1

Build strong communities to support the diverse needs of residents



Goal 5

Foster collaboration through regional, community and governmental partnerships



Goal 2

Manage, invest and plan for sustainable municipal infrastructure



Goal 6

Provide facilities and services that are available and accessible to residents



Goal 3

Cultivate economic diversification, within the petro-chemical industry and beyond, through a business-friendly environment



Goal 7

Provide opportunities for public engagement and communication



Goal 4

Ensure effective stewardship of water, land, air and energy resources



Goal 8

Foster an environment for safe communities



Goal 9

Continuously improving the way we work, as one organization, in an agile and sustainable manner

CORPORATE MISSION

We are committed to working collaboratively, efficiently and effectively to provide quality service delivery to citizens, business, and industry alike.

CORPORATE VALUES

Our values help to form our organizational identity and define our culture.

Integrity	We demonstrate ethical standards and behaviours We display honest behaviour at all times We do what we say we will do
Respect	We treat others with care and dignity We pay attention to each other We welcome a variety and diversity of ideas
Safety	We consistently demonstrate safe work practices We build an environment of openness and trust We make it safe for each other to voice opinions or concerns
Fairness	We consider how our actions might affect others We treat everyone impartially and equitably We are willing to share the reasoning behind our thinking and decisions
Cooperation	We support, assist and learn from each other We give credit to others for their contributions We compromise when needed to achieve common goals

DEPARTMENT MISSION STATEMENT

Recreation, Parks and Culture generates recreation and culture opportunities to enhance Strathcona County residents' quality of life and build community.

DEPARTMENT OVERVIEW

Recreation, Parks and Culture is a service-oriented department focused on generating recreation and culture opportunities to enhance Strathcona County residents' quality of life and build community.

In order to achieve this focus, a citizen-centered and customer service approach is taken in all work. The goal, as outlined in the Recreation and Culture Strategy, is to meet community needs, build capacity, remain inclusive, be environmentally sustainable and fiscally responsible.

The Recreation and Culture Strategy was influenced by the County's Strategic Plan, Municipal Development Plan, Open Space and Recreation Facility Strategy (OSRFS),

the Social Framework and the Municipal Land Framework to ensure that the County is aligned across departments, and common recreation, parks and culture goals are shared among potential partners and key stakeholders.

To deliver core functions, the department currently:

- Employs a strong complement of experienced full-time, part-time and seasonal staff.
- Develops and delivers a wide variety of indoor, outdoor and virtual recreation and culture services including celebrating our history and heritage and providing broad cultural experiences/opportunities.
- Supports community-based organizations by collaborating on ways to deliver and expand recreation and culture activities available in the County,
- Operates and maintains 13 recreation and cultural facilities, including an art gallery, a performance theatre, swimming pools, arenas, sports fields, gymnasiums, wellness centres, indoor pickleball courts, meeting rooms and social and banquet areas.
- Cares for, plans, and maintains the infrastructure, supporting amenities, and natural assets on developed outdoor public spaces, including an 18-hole public golf course and the Strathcona Wilderness Centre as well as 135 playgrounds, two spray parks, six spray decks, 85 ball diamonds, 99 fields, 227 kilometers of trails, three athletic tracks, 13 tennis courts, 22 outdoor pickleball courts, 8 boarded and 25 non-boarded outdoor skating surfaces, one artificial turf and 100 kilometres of urban boulevards.
- Cares for, plans, and maintains over 1,948 hectares of open greenspace and 1,527 hectares of natural areas including grass mowing, trimming, fertilizing, aerating, topdressing, tree and shrub bed maintenance, litter control, fence and trail repairs and maintenance, weed control, and playground inspections and maintenance.
- Actively seeks out opportunities to showcase our community and diversify our economic interests through a range of community recreation and provincial, national and international sport tourism events with consideration of new/modified methods of delivery.

DEPARTMENT CORE BUSINESS FUNCTIONS AND PROGRAMS (SUMMARY OF OPERATIONAL PLANS)

COMMUNITY RECREATION

Plan, deliver and evaluate public recreation programs, services, experiences, including special events and sport tourism, infrastructure and amenities. The Priority Based Budget programs under the Community Recreation core function are:

- Aquatic Programs
- Indoor Recreation Programs (Child and Youth)
- Indoor Recreation Programs (Adult and Older Adult)
- Outdoor and Environmental Education Programs
- Festivals and Events
- Everybody Gets to Play

2022 – 2025 FORECAST

The Recreation and Culture Strategy will drive areas of focus over the next four years:

- **Inclusion:** identify opportunities to mitigate socio-economic, demographic and accessibility related barriers to participating in recreation opportunities and for continuous improvement; apply information gained through needs assessment and engagement
- **Inclusion:** research, evaluate and plan delivery of recreation opportunities and the infrastructure for supporting programs and services
- **Community needs:** continually check in to reaffirm changing community need and how to align client-centred service delivery

The COVID-19 pandemic offered a new opportunity to be innovative and creative in the way services are delivered and to try new things, and this approach will continue. The community has expressed an even stronger desire and need for relevant, inclusive and flexible delivery of service which among other things, supports mental health initiatives and changing needs.

As part of the Recreation and Culture Strategy Implementation Plan, a needs assessment and prioritization tool has been adopted and work continues on strategic public and stakeholder engagement to provide insight related to community recreation. Work continues on a Fees and Charges Framework to support the provision of affordable recreation and culture opportunities, and on the recreation management system to support community need.

COMMUNITY CULTURE

Plan, deliver and evaluate as well as facilitate community-driven culture activities, experiences and diversification. The Priority Based Budget programs under the Community Culture core function are:

- Cultural Programs
- Public Art
- Festivals and Events
- History and Heritage Communications and Information Management
- Everybody Gets to Play

2022 – 2025 FORECAST

The Recreation and Culture Strategy will drive areas of focus over the next four years:

- **Inclusion:** identify opportunities to mitigate socio-economic, demographic and accessibility related barriers to participating in culture opportunities and for continuous improvement
- **Community need:** identify, document and share education and awareness opportunities related to the County's history, its populations' heritage, and its past and emerging identity
- **Community need:** research, evaluate and plan culture opportunities and the infrastructure for supporting programs and services.

Community culture, like community recreation, involves creating opportunities for County residents.

Recreation, Parks and Culture uses County Connect, citizen satisfaction surveys, utilization statistics and public engagement input as evidence to understand residents' needs and interests to align culture and recreation opportunities. The department also defers to its Public Art Plan and Arts, Culture and Heritage



Community Investment Program for clear parameters and capital allocations to build a public art presence and support community groups and associations to plan and implement culture opportunities.

As part of community recovery efforts, Festival Place and Gallery@501 will feature local, regional and national artists and performers. There is a commitment to working with community partners to provide culture opportunities, including continued support of the museum operations. Documenting and seeking opportunities to share and build awareness of the County's identity, including its history and populations' heritages will continue.

The Festival Place ticketing system will be upgraded, facility modernization will continue, and work will begin on the Museum and Archives Feasibility Study. By 2025, the Public Art Plan and Cultural Services Policy and History and Heritage Policy will be refreshed.

FACILITIES AND OPEN SPACE OPERATIONS

In collaboration with other County departments, operate and maintain indoor and outdoor assets, infrastructure and amenities. The Priority Based Budget programs under the Facilities and Open Space Operations core function are:

- Major Multi-Purpose Recreation Facility
- District Indoor Recreation Facilities
- Specialized Indoor Recreation Facilities
- Neighbourhood Indoor Recreation Facilities
- Cultural Venues
- Playgrounds and Spray Parks
- Horticulture and Forestry
- Turf and Trails

2022 – 2025 FORECAST

The Recreation and Culture Strategy will drive areas of focus over the next four years:

- **Community need/environmental stewardship/inclusion/fiscal responsibility/ building capacity:** monitor, review and implement indoor and outdoor spaces usage guidelines
- **Environmental stewardship:** complete the Open Space Master Plan
- **Community need/environmental stewardship/building capacity:** identify and implement opportunities to better align and share resources that support asset management and maintenance across public recreation and culture facilities, outdoor parks and outdoor spaces, including all associated amenities
- **Community need/fiscal responsibility:** assessing community demand and risk to ensure we have the right assets in the right place at the right time to support objectives and deliver value for our residents
- **Fiscal responsibility:** aligning budget to strategic priorities with an emphasis on maintaining existing infrastructure
- **Fiscal responsibility/building capacity:** support community groups in applying for grants related to recreation and culture opportunities, continue

to offer grants and continue to partner with sponsors to support programming

As part of the Recreation and Culture Strategy Implementation Plan, new gathering areas in open spaces will be introduced and a new spray deck will open in Sherwood Park. The addition of a permanent Recreation Operations Supervisor at Emerald Hills Leisure Centre will help ensure safe, reliable and effective service delivery by overseeing facility operations and building maintenance.

Recreation, Parks and Culture will support Facility Services with the design and construction of the second floor at Emerald Hills Leisure Centre and floor replacement at Millennium Place.

The County will also continue developing and implementing an enhanced asset management program to assess community demand and risk to ensure the right assets are at the right place at the right time to support objectives and deliver value for our residents.

COMMUNITY DEVELOPMENT AND CAPACITY BUILDING

Lead and manage opportunities to collaborate with or involve the public, stakeholders and partners to generate recreation and culture opportunities.

The Priority Based Budget program under the Community Development and Capacity Building core function is:

- Community Capacity Building and Engagement

2022 – 2025 FORECAST

The Recreation and Culture Strategy will drive areas of focus over the next four years:

- **Community need:** review community needs and supporting service model
- **Building capacity:** identify ways to establish more equitable organizational and volunteer development for community groups and organizations that support recreation and culture activities
- **Inclusion:** host and support the 2023 Special Olympics Alberta Winter Games
- **Building capacity:** work with community and sport organizations to support programming and services that account for accessibility, diversity and inclusion and, implementation of effective public engagement



Strathcona County collaborates with, and supports several community-based organizations, businesses and not-for-profits who play a role in generating recreation and culture opportunities. These organizations are often supported, in a variety of ways, by all levels of government and the County's agreements with partner organizations. As available levels of support shift, so does the role of the County to understand and, where possible, help fill gaps or find new partnership approaches that help everyone involved to achieve a variety of goals. Recreation, Parks and Culture will continue to build capacity by strengthening existing and foster new partnerships, support volunteerism, and enhance knowledge, skills and competencies throughout the County.

As the County works to achieve a citizen-focused government, public engagement has played an increasingly larger role in helping to identify and understand public perspectives in the context of County policy and programs as well as technical standards, guidelines and research. Recreation, Parks and Culture will continue to work internally to build its capacity to understand public perspectives and, where applicable, involve the public in its decision-making processes.

To support user groups and community partners as they recover from the pandemic, enhanced community consultation with user groups will be encouraged.

In the foreseeable future, it will be important for the department to build capacity to support programming and services that account for accessibility, diversity, and inclusion to help build a strong, recovered and resilient community.

As part of the Recreation and Culture Implementation Plan, the Strathcona County Regional Park Master Plan will be finalized, and work will continue with the City of Edmonton and the River Valley Alliance for a pedestrian footbridge over the North Saskatchewan River.

DEPARTMENT ANNUAL CAPITAL IMPROVEMENTS

ANNUAL RECREATION EQUIPMENT REPLACEMENT PROGRAM (AUTO 1193, 1194, 1195, 1447)

Recreation, Parks and Culture, in collaboration with departments across the County, will assess, refurbish and, where required, replace aging recreation equipment.

This annual program applies to recreation equipment such as fitness equipment, indoor turf and courts, aquatic equipment, water features and kitchen and program equipment. It was established to protect the interests of recreation and culture participants, ensuring the County's equipment across 30 distinct categories meets the health, safety and enjoyment requirements of users.

Linkage to corporate business plan organizational excellence goal and result(s):

Goal 9: Continuously improving the way we work, as one organization, in an agile and sustainable manner

- Supports infrastructure management
- Supports insight-driven/evidence based decision making
- Supports continuous improvement
- Ensures compliance with regulations, laws, procedures and policies

Department role:

Lead Recreation, Parks and Culture

Support: Facility Services, Fleet Services, Information Technology Services, Financial and Strategic Services, Legislative and Legal Services

Timeframe:

Start time: T1 2022

End time: Ongoing

ANNUAL OPEN SPACE PLANNING (AUTO 1271, 1272, 1273, 1615)

Recreation, Parks and Culture, in collaboration with departments across the County, will plan for and add enhancements to new and existing parks and open spaces to ensure they are safe, integrated and sustainable.

This annual program focuses on three types of enhancements – streetscapes, walkability and gathering places. We continue to support community groups seeking grant funding to assist with the further provision of safe, affordable and accessible community spaces.

Linkage to strategic goal(s) and result(s):

Goal 1: Build strong communities to support the diverse needs of residents

Goal 6: Provide facilities and services that are available and accessible to residents

- Connected, accessible multi-modal transportation network, including trails
- Available, accessible and affordable recreational opportunities

Goal 7: Provide opportunities for public engagement and communication

- Public engagement efforts and information sharing mechanisms are innovative and accessible

Department role:

Lead: Recreation, Parks and Culture

Support: Planning and Development Services, Transportation, Planning and Engineering, Utilities, Transportation and Agriculture Services, Financial and Strategic Services, and Legislative and Legal Services.

Timeframe:

Start time: T1 2022

End time: Ongoing

ANNUAL PARKS INFRASTRUCTURE REPLACEMENT PROGRAM (AUTO 1120, 1121, 1122, 1446)

Recreation, Parks and Culture, in collaboration with departments across the County, will assess, revitalize, and, where required, replace aging parks infrastructure.

This annual program applies to infrastructure such as playgrounds, boarded outdoor rinks, courts, fencing and backstops, interlocking brick walkways, granular trails and shrub beds. It was established to meet the needs of park users and will ensure the County's open space amenities are current, sustainable and suited to the public's diverse needs.

Linkage to corporate business plan organizational excellence goal and result(s):

Goal 1: Build strong communities to support the diverse needs of residents

- Opportunities for meaningful connections within communities
- Diverse and inclusive communities
- Opportunities to be healthy and active

Goal 9: Continuously improving the way we work, as one organization, in an agile and sustainable manner

- Supports infrastructure management
- Supports continuous improvement
- Ensures compliance with regulations, laws, procedures and policies

Department role:

Lead: Recreation, Parks and Culture

Support: Planning and Development Services, Transportation Planning and Engineering, Utilities, Transportation and Agricultural Services, Financial and Strategic Services, Legislative and Legal Services

Timeframe:

Start time: T1 2022

End time: Ongoing

DEPARTMENT SUPPORT ROLES (ANNUAL CAPITAL IMPROVEMENTS)

The list below includes initiatives that this department will be supporting during the 2022 – 2025 Business Plan timeline. Lead departments are responsible for providing clear plans to support departments. These plans are to advise support departments on particulars of the support required and timing.

- Annual Information Technology Corporate Infrastructure Replacement Program – Municipal
Lead: Information Technology Services
- Annual Facility Capital Lifecycle Program
Lead: Facility Services
- Annual Vehicle and Equipment Fleet Replacements
Lead: Fleet Services
- Annual Vehicle and Equipment Capital Refurbishment Program
Lead: Fleet Services

DEPARTMENT IMPROVEMENT INITIATIVES

FESTIVAL PLACE TICKETING SYSTEM REPLACEMENT (INIT 127)

Recreation Parks and Culture in collaboration with Information Technology Service completed the redesign of the Festival Place website. This sets the stage for the integration of a new ticketing system with the County's new Business Transformation reporting and financial system.

The new ticketing system will increase efficiencies by eliminating manual processes, meet Payment Card Industry compliance requirements, improve ticketing processes, reporting and enhance customer service.

Linkage to corporate business plan organizational excellence goal and result(s):

Goal 9: Continuously improving the way we work, as one organization, in an agile and sustainable manner

- Ensures compliance with regulations, laws, procedures and policies
- Leverages tools (i.e., technology, equipment) to assist in service delivery

Department role:

Lead / Co-lead: Recreation, Parks and Culture

Support: Information Technology Service, Financial and Strategic Services, Legislative and Legal Services

Timeframe:

Start time: T3 2021

End time: T1 2023

DEERMOUND DOG OFF LEASH PARK - PARKING LOT EXPANSION (AUTO 2108)

Community need, inclusion and environmental stewardship (three of the five key areas of focus in the Recreation and Culture Strategy) support that a larger, permanent parking lot is required to accommodate more vehicles to provide residents with a way to safely enjoy the off-leash area.

The current parking lot at Deermound dog of leash park is often full, and residents then park on the highway (Township Road 522). The expanded parking lot will support safety within the community and provide accessible parking.

Linkage to corporate business plan organizational excellence goal and result(s):

Goal 8: Foster an environment for safe communities

- Transportation network, including trails, allows people and goods to move safely and efficiently

Department role:

Lead / Co-lead: Recreation, Parks and Culture

Support: Transportation, Planning and Engineering, Transportation and Agriculture Services, Financial and Strategic Services, Legislative and Legal services

Timeframe:

Start time: T2 2022

End time: T3 2022

SOUTH COOKING LAKE OUTDOOR AMENITIES (AUTO 2109)

The 100th anniversary of South Cooking Lake provides a timely opportunity to enhance recreation and culture amenities in the hamlet. By funding a community event, restoring the historic Lakeview fireplace and building new amenities as identified in the South Cooking Lake Park Master Plan (2010), Strathcona County can help support community connectedness while maintaining alignment with the approved master plan.

The Lakeview fireplace was last restored in 1995 and over the last few years, the fireplace has deteriorated, has been met with vandalism and in its current condition has been deemed not safe by a structural engineer. As part of the restoration, a fence will be added around the fireplace and historical signage.

The new amenities support the identified community need for gathering spaces and more diverse and inclusive recreational opportunities.

Linkage to strategic goal(s) and result(s):

Goal 1: Build strong communities to support the diverse needs of residents

- Opportunities for meaningful connections within communities
- Diverse and inclusive communities

Department role:

Lead / Co-lead: Recreation, Parks and Culture

Support: Transportation, Planning and Engineering, Planning and Development Services, Financial and Strategic Services, Legislative and Legal Services

Timeframe:

Start time: T1 2022

End time: T3 2024

DEPARTMENT SUPPORT ROLES (IMPROVEMENT INITIATIVES)

The list below includes initiatives that this department will be supporting during the 2022 – 2025 Business Plan timeline. Lead departments are responsible for providing clear plans to support departments. These plans are to advise support departments on particulars of the support required and timing.

- Business Expense Policy Review and Update
Lead: Financial and Strategic Services
- Strathcona County Business Transformation (SCBT) Project
Lead: Financial and Strategic Services
- Service Definition Project
Lead: Financial and Strategic Services
- Enterprise Risk Management Program
Lead: Financial and Strategic Services
- Fleet Lifecycle Replacement Program
Lead: Fleet Services
- Occupational Health and Safety/ Disability Management Technology Project
Lead: Human Resources
- Succession Planning Strategy
Lead: Human Resources
- New Occupational Health and Safety Legislation Implementation
Lead: Human Resources
- Corporate Inclusion and Diversity Training
Lead: Human Resources and Family and Community Services
- Digital Workplace Program
Lead: Information Technology Services
- Asset Retirement Obligations
Lead: Financial and Strategic Services
- Electronic Procurement System Update
Lead: Financial and Strategic Services

- Millennium Place - Facility-Wide Paging and Network Upgrade
Lead: Facility Services
- Ministik School Picnic Gazebo
Lead: Transportation Planning and Engineering

DEPARTMENT STRATEGIC INITIATIVES

STRATHCONA COUNTY REGIONAL PARK MASTER PLAN (AUTO 1883)

Recreation Parks and Culture will lead the development of a park master plan to determine the best use of 280 acres of land located in northern Strathcona County.

Indigenous engagement with the Confederacy of Treaty Six First Nations and the Metis Nation of Alberta took place in July 2021 as the lands are adjacent to the North Saskatchewan River.

A Park Master Plan is a public planning document that is built with the community. It defines the vision of the park, reviews the site conditions and limitations, develops a high-level concept plan that illustrates the amenities and programming of the site, and confirms an implementation framework with an order of high-level costing. This plan will allow for alignment to the Recreation and Culture Strategy results and provide the necessary guidance for use of this land.

Linkage to strategic goal(s) and result(s):

Goal 6: Provide facilities and services that are available and accessible to residents

- Connected, accessible multi-modal transportation network, including trails
- Available, accessible and affordable recreational opportunities.

Goal 2: Manage, invest and plan for sustainable municipal infrastructure

- Accessible cultural, recreational and social infrastructure

Department role:

Lead: Recreation, Parks and Culture

Support: Financial and Strategic Services, Legislative and Legal Services, Transportation and Agriculture Services, Planning and Development Services, Utilities, Emergency Services, Transportation, Planning and Engineering, Economic Development and Tourism, Family and Community Services

Timeframe:

Start time: T1 2019 End time: T3 2022

EVENT AND SPORT TOURISM – 2023 SPECIAL OLYMPICS ALBERTA WINTER GAMES (INIT 3)

Recreation, Parks and Culture, in collaboration with departments across the County, will plan, organize and host the 2023 Special Olympics Alberta Winter Games. The original date of summer 2021 was postponed due to the pandemic.

Leading up to 2023, the planning work will include liaising with Special Olympics Alberta to establish programming, managing logistics, partnerships and contracts, coordinating volunteers, showcasing the County and creating sport tourism initiatives that will provide a legacy in the community for years to follow.

Linkage to strategic goal(s) and result(s):

Goal 1: Build strong communities to support the diverse needs of residents

- Opportunities for meaningful connections within communities
- Diverse and inclusive communities

Goal 5: Foster collaboration through regional, community and governmental partnerships

- Community partnerships leveraged to expand the County's ability to respond to the changing needs of the community

Goal 6: Provide facilities and services that are available and accessible to residents

- Enhanced community interaction and connectedness
- Accessible community and cultural events; and entertainment, shopping and dining opportunities

Department role:

Lead: Recreation, Parks and Culture

Support: Transportation and Agriculture Services, Emergency Services, Facility Services, Economic Development and Tourism, Communications, Financial and Strategic Services, RCMP and Enforcement Services, Transit, Utilities, Family and Community Services

Timeframe:

Start time: T3 2021

End time: T2 2023

INDOOR FIELDHOUSE – DESIGN (AUTO 1789)

Recreation, Parks and Culture in collaboration with Facility Services and other County departments, will lead the design phase of the proposed new indoor fieldhouse.

Through engagement for the Recreation and Culture Strategy in 2020, which was also supported by the Open Space and Recreation Facility Strategy (OSRFS), the need for a new recreation facility to address dry surface area opportunities to support the delivery of individual, spontaneous use and programs was identified.

This facility will address the needs identified by minor sport and community groups for indoor field space, court space, social gathering areas and a fitness track.

In early 2022, the site selection was approved by Council and land was purchased east of Broadmoor Boulevard on Buckingham Drive.

Linkage to strategic goal(s) and result(s):

Goal 1: Build strong communities to support the diverse needs of residents

- Programming meets the changing needs of residents
- Opportunities to be healthy and active

Goal 2: Manage, invest and plan for sustainable municipal infrastructure

- Accessible cultural, recreational and social infrastructure

Goal 6: Provide facilities and services that are available and accessible to residents

- Connected, accessible multi-modal transportation network, including trails
- Available, accessible and affordable recreational opportunities

Department role:

Lead: Recreation, Parks and Culture

Support: Facility Services, Planning and Development Services, Financial and Strategic Services, Legislative and Legal Services, Transportation Planning and Engineering, Family and Community Services

Timeframe:

Start time: T1 2021 End time: T3 2022

URBAN AND RURAL TRAIL CONSTRUCTION (AUTO 2074)

Recreation, Parks and Culture, in collaboration with Transportation, Planning and Engineering will finish adding trail connections approved through strategic discussions with the province for funding through the Investing in Canada Infrastructure Program.

Trails to be completed within this initiative include, Broadmoor Recreation Complex accessibility, urban fringe area (Range Road 232 and 233), trail improvements and trail lighting at the Strathcona Wilderness Centre.

Linkage to corporate business plan organizational excellence goal and result(s):

Goal 6: Provide facilities and services that are available and accessible to residents.

- Connected, accessible multi-modal transportation network, including trails

Goal 8: Foster an environment for safe communities

- Transportation network, including trails, allows people and goods to move safely and efficiently

Department role:

Lead: Recreation, Parks and Culture

Support: Transportation Planning and Engineering, Planning and Development Services, Utilities, Transportation and Agriculture Services, Financial and Strategic Services, and Legislative and Legal Services

Timeframe:

Start time: T1 2021

End time: T3 2022

EDMONTON STRATHCONA COUNTY FOOTBRIDGE (INIT 207)

Strathcona County is one of seven shareholder municipalities that belong to the River Valley Alliance and through this partnership, regional projects have been completed to allow residents and visitors the opportunity to explore the many municipalities, their natural spaces and park systems.

A limited and time-sensitive opportunity to work with the City of Edmonton and the River Valley Alliance on a shared funding and construction project to build a pedestrian footbridge has become available. This project is dependent on all partners coming together to coordinate the project including indigenous and public engagement, concept design, coordinated timelines, detailed design and construction.

In the summer of 2021, over 21 Indigenous communities and organizations from across Alberta participated in a series of onsite visits. This was the first time that Strathcona County included Indigenous engagement on a project.

Linkage to strategic goal(s) and result(s):

Goal 5: foster collaboration through regional, community, government partnerships

- Improved regional land use and resource management planning
- Regional assets leveraged for mutual benefit

Department role:

Lead / Co-lead: Recreation Parks and Culture

Support: Planning and Development Services, Transportation Planning and Engineering, Transportation and Agriculture Services, Utilities, Communications, Emergency Services, Economic Development and Tourism, Legislative and Legal Services

Timeframe:

Start time: T3 2022

End time: T3 2025

MULTI-PURPOSE AGRICULTURAL FACILITY DEVELOPMENT (AUTO 1517, 1518, 1688)

The Strathcona County multi-purpose agricultural facility will be a destination where residents from across the County can enjoy a variety of agricultural, community and social events. Building this facility responds to an identified need for agri-recreation amenities in the County and aligns with the County's strategic goal to provide facilities that are available and accessible to all residents.

Linkage to strategic goal(s) and result(s):

Goal 2: Manage, invest and plan for sustainable municipal infrastructure

- Accessible cultural, recreational and social infrastructure

Goal 5: Foster collaboration through regional, community and governmental partnerships

- Community partnerships leveraged to expand the County's ability to respond to the changing needs of the community

Goal 7: Provide opportunity for public engagement and communication

- Community is informed about County decisions
- Community is satisfied with opportunities to provide input, including rural perspective
- Public engagement efforts and information sharing mechanisms are innovative and accessible.

Department role:

Lead: Recreation, Parks and Culture

Support: Transportation and Agriculture Services, Emergency Services, Facility Services, Economic Development and Tourism, Communications, Financial and Strategic Services, Planning and Development Services, Utilities, Legislative and Legal Services, Human Resources, Fleet Services, Information Technology Services

Timeframe:

Start time: T3 2017

End time: TBD

DEPARTMENT SUPPORT ROLES (STRATEGIC INITIATIVES)

The list below includes initiatives that this department will be supporting during the 2022 – 2025 Business Plan timeline. Lead departments are responsible for providing clear plans to support departments. These plans are to advise support departments on particulars of the support required and timing.

- Community Cemetery Assessment (Phase 3 and 4)
Lead: Family and Community Services