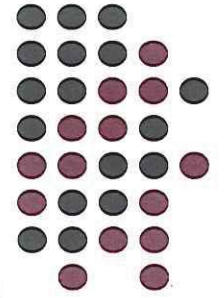


# Utilities Operating Budget



**Strathcona County  
Utilities  
2011 Operating Budget**

Departments	2011 Operating Budget					2010 Operating Budget					(Net Change)
	Revenue	Expense	Non-Operating Revenues	Non-Operating Expenses	Net	Revenue	Expense	Operating Items Revenues	Non-Operating Expenses	Net	
Utilities	45,388,471	(46,317,501)	3,923,614	(9,054,584)	(6,060,000)	42,622,934	(40,859,155)	1,147,027	(7,316,806)	(4,406,000)	(1,654,000)
<b>Total Utilities</b>	<b>45,388,471</b>	<b>(46,317,501)</b>	<b>3,923,614</b>	<b>(9,054,584)</b>	<b>(6,060,000)</b>	<b>42,622,934</b>	<b>(40,859,155)</b>	<b>1,147,027</b>	<b>(7,316,806)</b>	<b>(4,406,000)</b>	<b>(1,654,000)</b>

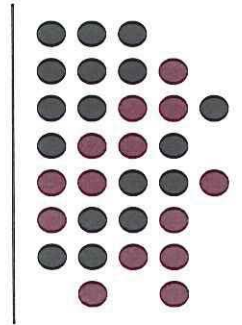
Note: Net Utilities Operating Deficit for 2011 of \$6,060,000 (2010 - \$4,406,000) represents Amortization Expense, which is a non-cash item and is not included in the Tax levy.

<b>Direct Support Services Allocation</b>											
Fleet Services	2,325	(592,794)	77,000	(461,000)	(974,469)	500	(569,614)	60,600	(416,026)	(924,540)	(49,929)
Facility Services	143,280	(838,346)	77,220	(369,900)	(987,746)	4,386	(619,935)	-	(256,000)	(871,549)	(116,197)
Legal	-	(22,436)	-	-	(22,436)	-	(26,607)	-	-	(26,607)	4,171
Insurance	-	(67,802)	-	-	(67,802)	-	(67,727)	-	-	(67,727)	(75)
Senior Administration	10,836	(134,253)	-	-	(123,417)	10,695	(126,186)	130	(249)	(115,610)	(7,807)
Elected Officials	-	(44,508)	-	-	(44,508)	-	(41,427)	-	-	(41,427)	(3,081)
Tax Supported Debt Allocation	-	-	-	-	-	-	-	-	-	-	-
<b>Indirect Support Services Allocation</b>	<b>106,825</b>	<b>(466,794)</b>	<b>32,653</b>	<b>(49,670)</b>	<b>(376,985)</b>	<b>80,370</b>	<b>(434,034)</b>	<b>40,937</b>	<b>(48,647)</b>	<b>(361,374)</b>	<b>(15,612)</b>
<b>Total Allocation</b>	<b>263,266</b>	<b>(2,166,932)</b>	<b>186,873</b>	<b>(880,570)</b>	<b>(2,597,363)</b>	<b>95,951</b>	<b>(1,885,530)</b>	<b>101,667</b>	<b>(720,922)</b>	<b>(2,408,834)</b>	<b>(188,530)</b>
<b>Allocation included in Utility Department</b>	<b>(263,266)</b>	<b>2,166,932</b>	<b>(186,873)</b>	<b>880,570</b>	<b>2,597,363</b>	<b>(95,951)</b>	<b>1,885,530</b>	<b>(101,667)</b>	<b>720,922</b>	<b>2,408,834</b>	<b>188,530</b>
<b>Total Utilities</b>	<b>45,388,471</b>	<b>(46,317,501)</b>	<b>3,923,614</b>	<b>(9,054,584)</b>	<b>(6,060,000)</b>	<b>42,622,934</b>	<b>(40,859,155)</b>	<b>1,147,027</b>	<b>(7,316,806)</b>	<b>(4,406,000)</b>	<b>(1,654,000)</b>

**2011 Operating Budget  
Utilities**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
<b>Revenue</b>				
Property Taxes	86,084	85,952	132	0%
Government Grants	14,624	44,468	(29,844)	(67%)
Utility User Rates	44,165,118	41,455,872	2,709,246	7%
User Fees & Charges	1,006,948	962,211	44,737	5%
Investment Income	115,697	74,431	41,266	55%
<b>Total Revenue</b>	<b>45,388,471</b>	<b>42,622,934</b>	<b>2,765,537</b>	<b>6%</b>
<b>Expense</b>				
Salaries & Wages	6,013,883	5,495,097	518,786	9%
Employee Benefits	1,138,772	956,206	182,566	19%
Training & Development	151,813	149,518	2,295	2%
Business Expenses	59,044	58,038	1,006	2%
Advertising & Printing	211,228	211,236	(8)	(0%)
Professional Services	393,375	288,375	105,000	36%
Rentals & Leases	311,443	236,567	74,876	32%
Contracted Services	6,277,517	6,205,296	72,221	1%
Supplies & Materials	16,144,714	14,829,354	1,315,360	9%
Repairs & Maintenance	1,633,700	1,588,797	44,903	3%
Equipment Purchases	148,600	136,100	12,500	9%
Utilities	(230,701)	(4,479)	(226,222)	5,051%
Telecommunications	103,280	100,363	2,917	3%
Interest on Debt	3,371,183	2,294,643	1,076,540	47%
Other Expenses	65,040	60,766	4,274	7%
Interprogram	4,464,610	3,847,278	617,332	16%
Amortization Expense	6,060,000	4,406,000	1,654,000	38%
<b>Total Expense</b>	<b>46,317,501</b>	<b>40,859,155</b>	<b>5,458,346</b>	<b>13%</b>
<b>Net Revenues/(Expenses)</b>	<b>(929,030)</b>	<b>1,763,779</b>	<b>(2,692,809)</b>	<b>(153%)</b>
<b>Non-Operating Items</b>				
From Capital Fund	569,364	489,484	79,880	16%
From Reserve Fund	3,354,250	657,543	2,696,707	410%
To Capital Fund	(794,550)	(836,775)	42,225	(5%)
To Reserve Fund	(5,295,174)	(4,251,976)	(1,043,198)	25%
Long Term Debt Repaid	(2,964,860)	(2,228,055)	(736,805)	33%
<b>Total Non-Operating Items</b>	<b>(5,130,970)</b>	<b>(6,169,779)</b>	<b>1,038,809</b>	<b>(17%)</b>
<b>Transfer to Equity in Fixed Assets</b>	<b>6,060,000</b>	<b>4,406,000</b>	<b>1,654,000</b>	<b>38%</b>
<b>Net Impact For Property Tax Purposes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>

# Utilities Capital Budget



**STRATHCONA COUNTY**  
**2011 Utility Capital Budget**  
**Summary**

	<b>Total</b>	<b>Property Taxes</b>	<b>Reserve</b>	<b>Grant</b>	<b>Developer Levy</b>	<b>User Rates</b>	<b>Other</b>
<b>Utility Infrastructure</b>	14,048,450	-	2,455,107	8,500,000	2,000,000	618,343	475,000
<b>Vehicles</b>	263,600	-	263,600	-	-	-	-
<b>Machinery &amp; Equipment</b>	454,650	-	278,443	-	-	176,207	-
<b>Electronic Hardware/Software</b>	85,000	-	85,000	-	-	-	-
<b>Total Utilities</b>	<b>14,851,700</b>	<b>-</b>	<b>3,082,150</b>	<b>8,500,000</b>	<b>2,000,000</b>	<b>794,550</b>	<b>475,000</b>

STRATHCONA COUNTY  
2011 Utility Capital Budget  
Project Listing

Dept	Project Title	Total	Property Taxes	Reserve	Grant	Developer Levy	User Rates	Other	Total	Comments
<b>Utilities Infrastructure</b>										
UT	Annual Hydrant / Valve Replacement	241,500	-	241,500	-	-	-	-	241,500	1.4440.5 Future Water Capital
UT	Annual Sump Pump Collector Retrofit	1,339,800	-	721,457	-	-	618,343	-	1,339,800	Cont. To Capital / 1.4440.1 Storm Water
UT	Annual Rollout Carts	84,000	-	84,000	-	-	-	-	84,000	1.4440.3 Refuse Management
UT	Annual Corrosion Control Program	115,500	-	115,500	-	-	-	-	115,500	1.4440.5 Future Water Capital
UT	Annual Sanitary and Storm Mainline Rehab	307,650	-	307,650	-	-	-	-	307,650	1.4440.1 Storm Water / 1.4440.6 Wst Wtr
EEP UT	Ardrossan Wastewater to Regional Plant - Design, Land	9,000,000	-	-	7,000,000	2,000,000	-	-	9,000,000	Developer Levy / Federal Gas Tax Fund
UT	Transmission Facility Rehabilitation	110,000	-	110,000	-	-	-	-	110,000	1.4440.5 Future Water Capital
UT	Biomass Demonstration Facility	2,850,000	-	875,000	1,500,000	-	-	475,000	2,850,000	WD grant / 1.4440.6 / RiSA Contribution
	<b>Total Utilities Infrastructure</b>	<b>14,048,450</b>	<b>-</b>	<b>2,455,107</b>	<b>8,500,000</b>	<b>2,000,000</b>	<b>618,343</b>	<b>475,000</b>	<b>14,048,450</b>	
<b>Vehicles</b>										
UT	Annual Utilities Fleet Replacement Program	263,600	-	263,600	-	-	-	-	263,600	1.4440.6 Fut Wst Wat / 1.4440.5 Fut Wat
	<b>Total Vehicles</b>	<b>263,600</b>	<b>-</b>	<b>263,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>263,600</b>	
<b>Machinery &amp; Equipment</b>										
UT	Annual Water Meter / Radio Frequency Program	454,650	-	278,443	-	-	176,207	-	454,650	Cont. to Capital / 1.4440.5 Future Water Capital
	<b>Total Machinery &amp; Equipment</b>	<b>454,650</b>	<b>-</b>	<b>278,443</b>	<b>-</b>	<b>-</b>	<b>176,207</b>	<b>-</b>	<b>454,650</b>	
<b>Electronic Hardware/Software</b>										
UT	IT Infrastructure Replacement Program - Utility	40,000	-	40,000	-	-	-	-	40,000	1.4440.5 Future Water Capital
UT	Supervisory Control and Data Acquisition (SCADA) Upgrade	45,000	-	45,000	-	-	-	-	45,000	1.4440.5 Future Water Capital
	<b>Total Electronic Hardware/Software</b>	<b>85,000</b>	<b>-</b>	<b>85,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85,000</b>	
	<b>Total</b>	<b>14,851,700</b>	<b>-</b>	<b>3,082,150</b>	<b>8,500,000</b>	<b>2,000,000</b>	<b>794,550</b>	<b>475,000</b>	<b>14,851,700</b>	

**Strathcona County  
Strathcona County Library  
2011 Operating Budget**

Departments	2011 Operating Budget					2010 Operating Budget					(Net Change)
	Revenue	Expense	Non-Operating Revenues	Non-Operating Expenses	Net	Revenue	Expense	Non-Operating Revenues	Non-Operating Expenses	Net	
Strathcona County Library	8,297,409	(7,383,728)	-	(1,413,681)	(500,000)	7,564,914	(7,224,466)	691,242	(1,155,690)	(124,000)	(376,000)
<b>Total Library</b>	<b>8,297,409</b>	<b>(7,383,728)</b>	<b>-</b>	<b>(1,413,681)</b>	<b>(500,000)</b>	<b>7,564,914</b>	<b>(7,224,466)</b>	<b>691,242</b>	<b>(1,155,690)</b>	<b>(124,000)</b>	<b>(376,000)</b>

Note: Net Library Operating Deficit for 2011 of \$500,000 (2010 - \$124,000) represents Amortization Expense, which is a non-cash item and is not included in the Tax levy.

<b>Direct Support Services Allocation</b>											
Fleet Services	-	-	-	-	-	-	-	-	-	-	-
Facility Services	-	-	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-
Senior Administration	-	-	-	-	-	-	-	-	-	-	-
Elected Officials	-	-	-	-	-	-	-	-	-	-	-
Tax Supported Debt Allocation	-	-	-	-	-	-	-	-	-	-	-
<b>Indirect Support Services Allocation</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Total Allocation</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Total Library</b>	<b>8,297,409</b>	<b>(7,383,728)</b>	<b>-</b>	<b>(1,413,681)</b>	<b>(500,000)</b>	<b>7,564,914</b>	<b>(7,224,466)</b>	<b>691,242</b>	<b>(1,155,690)</b>	<b>(124,000)</b>	<b>(376,000)</b>