

Infrastructure & Planning Services



**Strathcona County
Infrastructure and Planning Services
Division Summary**

Departments	2011 Operating Budget					2010 Operating Budget					Net Change
	Revenue	Expense	Non-Operating Revenues	Non-Operating Expenses	Net	Revenue	Expense	Non-Operating Revenues	Non-Operating Expenses	Net	
Economic Development & Tourism	9,800	(879,230)	-	(3,610)	(873,040)	25,000	(863,291)	-	(5,277)	(843,568)	(29,472)
Engineering & Environmental Planning	14,000	(4,760,839)	82,125	(7,213,859)	(11,878,573)	14,000	(4,890,941)	210,018	(5,472,397)	(10,139,320)	(1,739,253)
Planning & Development Services	3,793,043	(7,485,460)	392,871	(58,440)	(3,357,986)	3,235,527	(6,299,073)	226,596	(49,000)	(2,885,950)	(472,036)
Transportation & Agriculture Services	1,200,035	(22,964,591)	1,338,900	(8,528,680)	(28,954,336)	1,370,639	(19,407,562)	-	(9,242,164)	(27,279,087)	(1,675,249)
Total Division	5,016,878	(36,090,120)	1,813,896	(15,804,589)	(45,063,935)	4,645,166	(31,460,867)	436,614	(14,768,838)	(41,147,925)	(3,916,010)

Direct Support Services Allocation											
Fleet Services	11,160	(2,845,409)	369,600	(2,212,800)	(4,677,449)	2,400	(2,734,149)	290,880	(1,996,925)	(4,437,794)	(239,655)
Facility Services	401,183	(2,347,368)	216,216	(1,035,720)	(2,765,689)	12,281	(1,735,819)	-	(716,800)	(2,440,338)	(325,351)
Legal	-	(198,321)	-	-	(198,321)	-	(224,762)	-	-	(224,762)	26,441
Insurance	-	(599,338)	-	-	(599,338)	-	(572,119)	-	-	(572,119)	(27,219)
Senior Administration	95,784	(1,186,732)	-	-	(1,090,947)	90,348	(1,065,943)	1,095	(2,099)	(976,599)	(114,348)
Elected Officials	-	(393,426)	-	-	(393,426)	-	(349,947)	-	-	(349,947)	(43,479)
Tax Supported Debt Allocation	-	(571,924)	-	-	(571,924)	-	(491,850)	-	-	(491,850)	(80,074)
Indirect Support Services Allocation	944,285	(4,126,231)	288,638	(439,055)	(3,332,363)	678,915	(3,666,451)	345,807	(410,937)	(3,052,666)	(279,697)
Total Allocation	1,452,412	(12,268,748)	874,454	(3,687,575)	(13,629,457)	783,944	(10,841,040)	637,782	(3,126,761)	(12,546,075)	(1,083,382)
Total Division	6,469,290	(48,358,868)	2,688,350	(19,492,164)	(58,693,392)	5,429,110	(42,301,907)	1,074,396	(17,895,599)	(53,694,000)	(4,999,392)

**2011 Operating Budget
Infrastructure & Planning Services (excluding Utilities)**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
Government Grants	762,126	787,204	(25,078)	(3%)
User Fees & Charges	4,142,559	3,746,555	396,004	11%
Penalties and Fines	37,193	36,407	786	2%
Other Revenues	75,000	75,000	0	0%
Total Revenue	5,016,878	4,645,166	371,712	8%
Expense				
Salaries & Wages	17,634,406	16,460,264	1,174,142	7%
Employee Benefits	3,376,253	2,914,481	461,772	16%
Training & Development	374,082	378,923	(4,841)	(1%)
Business Expenses	304,308	285,551	18,757	7%
Advertising & Printing	333,069	318,707	14,362	5%
Professional Services	404,709	341,999	62,710	18%
Rentals & Leases	669,578	372,200	297,378	80%
Contracted Services	6,192,577	4,425,250	1,767,327	40%
Supplies & Materials	5,973,954	5,113,141	860,813	17%
Repairs & Maintenance	157,031	132,091	24,940	19%
Equipment Purchases	205,631	238,869	(33,238)	(14%)
Utilities	1,442,831	1,445,098	(2,267)	0%
Telecommunications	157,509	128,046	29,463	23%
Interest on Debt	930	360	570	158%
Grants & Requisitions	7,000	7,000	0	0%
Other Expenses	82,032	64,514	17,518	27%
Interprogram	(1,225,782)	(1,165,627)	(60,155)	5%
Total Expense	36,090,120	31,460,867	4,629,253	15%
Net Revenues/(Expenses)	(31,073,242)	(26,815,701)	(4,257,541)	16%
Non-Operating Items				
From Capital Fund	407,046	428,664	(21,618)	(5%)
From Reserve Fund	1,406,850	7,950	1,398,900	17596%
To Capital Fund	(5,881,703)	(11,820,164)	5,938,461	(50%)
To Reserve Fund	(9,909,836)	(2,943,397)	(6,966,439)	237%
Capital Leases Repaid	(3,610)	(5,277)	1,667	(32%)
Long Term Debt Repaid	(9,440)	0	(9,440)	100%
Total Non-Operating Items	(13,990,694)	(14,332,224)	341,530	(2%)
Net Impact For Property Tax Purposes	(45,063,936)	(41,147,925)	(3,916,011)	10%

**2011 Operating Budget
Economic Development & Tourism**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
User Fees & Charges	9,800	25,000	(15,200)	(61%)
Total Revenue	9,800	25,000	(15,200)	(61%)
Expense				
Salaries & Wages	544,404	516,117	28,287	5%
Employee Benefits	118,727	115,441	3,286	3%
Training & Development	22,120	24,600	(2,480)	(10%)
Business Expenses	49,400	48,694	706	1%
Advertising & Printing	89,157	104,208	(15,051)	(14%)
Professional Services	10,000	14,040	(4,040)	(29%)
Contracted Services	15,000	7,500	7,500	100%
Supplies & Materials	15,000	17,331	(2,331)	(13%)
Telecommunications	8,192	8,000	192	2%
Interest on Debt	230	360	(130)	(36%)
Grants & Requisitions	7,000	7,000	0	0%
Total Expense	879,230	863,291	15,939	2%
Net Revenues/(Expenses)	(869,430)	(838,291)	(31,139)	4%
Non-Operating Items				
Capital Leases Repaid	(3,610)	(5,277)	1,667	(32%)
Total Non-Operating Items	(3,610)	(5,277)	1,667	(32%)
Net Impact For Property Tax Purposes	(873,040)	(843,568)	(29,472)	3%

**2011 Operating Budget
Engineering & Environmental Planning**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
User Fees & Charges	14,000	14,000	(0)	0%
Total Revenue	14,000	14,000	(0)	0%
Expense				
Salaries & Wages	4,022,535	4,125,139	(102,604)	(2%)
Employee Benefits	800,691	793,604	7,087	1%
Training & Development	124,968	120,601	4,367	4%
Business Expenses	34,075	35,691	(1,616)	(5%)
Advertising & Printing	43,158	47,696	(4,538)	(10%)
Professional Services	184,092	119,092	65,000	55%
Rentals & Leases	5,900	13,603	(7,703)	(57%)
Contracted Services	466,592	489,157	(22,565)	(5%)
Supplies & Materials	99,084	132,057	(32,973)	(25%)
Repairs & Maintenance	34,431	27,231	7,200	26%
Equipment Purchases	89,079	115,365	(26,286)	(23%)
Telecommunications	45,406	30,911	14,495	47%
Other Expenses	10,021	9,921	100	1%
Interprogram	(1,199,192)	(1,169,127)	(30,065)	3%
Total Expense	4,760,839	4,890,941	(130,102)	(3%)
Net Revenues/(Expenses)	(4,746,839)	(4,876,941)	130,102	(3%)
Non-Operating Items				
From Capital Fund	14,175	202,068	(187,893)	(93%)
From Reserve Fund	67,950	7,950	60,000	755%
To Capital Fund	(5,844,462)	(3,853,000)	(1,991,462)	52%
To Reserve Fund	(1,369,397)	(1,619,397)	250,000	(15%)
Total Non-Operating Items	(7,131,734)	(5,262,379)	(1,869,355)	36%
Net Impact For Property Tax Purposes	(11,878,574)	(10,139,320)	(1,739,254)	17%

**2011 Operating Budget
Planning & Development Services**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
Government Grants	6,333	31,410	(25,077)	(80%)
User Fees & Charges	3,749,517	3,167,710	581,807	18%
Penalties and Fines	37,193	36,407	786	2%
Total Revenue	3,793,043	3,235,527	557,516	17%
Expense				
Salaries & Wages	5,534,531	4,661,039	873,492	19%
Employee Benefits	1,123,271	917,159	206,112	22%
Training & Development	110,184	116,612	(6,428)	(6%)
Business Expenses	105,880	85,411	20,468	24%
Advertising & Printing	99,106	87,460	11,647	13%
Professional Services	209,417	207,667	1,750	1%
Rentals & Leases	8,003	300	7,703	2568%
Contracted Services	59,018	40,510	18,508	46%
Supplies & Materials	154,073	104,635	49,438	47%
Repairs & Maintenance	800	800	0	0%
Equipment Purchases	19,351	15,650	3,701	24%
Telecommunications	31,991	24,695	7,296	30%
Interest on Debt	700	0	700	100%
Other Expenses	56,975	37,135	19,840	53%
Interprogram	(27,840)	0	(27,840)	100%
Total Expense	7,485,460	6,299,073	1,186,387	19%
Net Revenues/(Expenses)	(3,692,417)	(3,063,546)	(628,871)	21%
Non-Operating Items				
400 - From Capital Fund	392,871	226,596	166,275	73%
415 - To Reserve Fund	(49,000)	(49,000)	(0)	0%
430 - Capital Leases Repaid	(0)	0	(0)	0%
431 - Long Term Debt Repaid	(9,440)	0	(9,440)	100%
Total Non-Operating Items	334,431	177,596	156,835	88%
Net Impact For Property Tax Purposes	(3,357,987)	(2,885,950)	(472,037)	16%

**2011 Operating Budget
Transportation & Agriculture Services**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
Government Grants	755,793	755,794	(1)	0%
User Fees & Charges	369,242	539,845	(170,603)	(32%)
Other Revenues	75,000	75,000	0	0%
Total Revenue	1,200,035	1,370,639	(170,604)	(12%)
Expense				
Salaries & Wages	7,532,936	7,157,969	374,967	5%
Employee Benefits	1,333,565	1,088,277	245,288	23%
Training & Development	116,810	117,110	(300)	0%
Business Expenses	114,955	115,755	(800)	(1%)
Advertising & Printing	101,647	79,343	22,304	28%
Professional Services	1,200	1,200	0	0%
Rentals & Leases	655,675	358,297	297,378	83%
Contracted Services	5,651,967	3,888,083	1,763,884	45%
Supplies & Materials	5,705,797	4,859,118	846,679	17%
Repairs & Maintenance	121,800	104,060	17,740	17%
Equipment Purchases	97,201	107,854	(10,653)	(10%)
Utilities	1,442,831	1,445,098	(2,267)	0%
Telecommunications	71,920	64,440	7,480	12%
Other Expenses	15,036	17,458	(2,422)	(14%)
Interprogram	1,250	3,500	(2,250)	(64%)
Total Expense	22,964,591	19,407,562	3,557,029	18%
Net Revenues/(Expenses)	(21,764,556)	(18,036,923)	(3,727,633)	21%
Non-Operating Items				
From Reserve Fund	1,338,900	0	1,338,900	100%
To Capital Fund	(37,241)	(7,967,164)	7,929,923	(100%)
To Reserve Fund	(8,491,439)	(1,275,000)	(7,216,439)	566%
Total Non-Operating Items	(7,189,780)	(9,242,164)	2,052,384	(22%)
Net Impact For Property Tax Purposes	(28,954,336)	(27,279,087)	(1,675,249)	6%