

Corporate Services



**Strathcona County
Corporate Services
Division Summary**

Departments	2011 Operating Budget					2010 Operating Budget					(Net Change)
	Revenue	Expense	Non-Operating Revenues	Non-Operating Expenses	Net	Revenue	Expense	Non-Operating Revenues	Non-Operating Expenses	Net	
Assessment and Tax	229,825	(1,596,196)	-	-	(1,366,371)	197,700	(1,546,268)	-	-	(1,348,568)	(17,803)
Communications	-	(1,040,413)	-	-	(1,040,413)	-	(860,827)	-	-	(860,827)	(179,586)
Facility Services	1,432,795	(8,383,457)	772,200	(3,699,000)	(9,877,462)	43,860	(6,199,352)	-	(2,560,000)	(8,715,492)	(1,161,970)
Financial Services	2,795,399	(3,451,154)	30,000	-	(625,755)	1,865,183	(3,660,763)	80,000	-	(1,715,580)	1,089,825
Fleet Services	23,250	(5,927,936)	770,000	(4,610,000)	(9,744,686)	5,000	(5,696,144)	606,000	(4,160,261)	(9,245,405)	(499,281)
Human Resources	-	(3,165,338)	120,000	-	(3,045,338)	-	(2,491,562)	34,000	-	(2,457,562)	(587,776)
Information Technology Services	1,000	(4,356,020)	779,607	(1,161,050)	(4,736,463)	1,000	(3,602,507)	720,298	(1,161,050)	(4,042,259)	(694,204)
Legislative & Legal Services	15,000	(2,249,071)	-	(253,000)	(2,487,071)	167,500	(2,507,659)	302,262	(189,573)	(2,227,470)	(259,601)
Total Division	4,497,269	(30,169,585)	2,471,807	(9,723,050)	(32,923,559)	2,280,243	(26,565,082)	1,742,560	(8,070,884)	(30,613,163)	(2,310,396)

Support Services Allocated to:											
Infrastructure and Planning	1,356,627	(10,116,666)	874,454	(3,687,575)	(11,573,160)	693,596	(8,933,300)	636,687	(3,124,663)	(10,727,680)	(845,480)
Community Services	2,888,212	(18,064,748)	1,410,480	(5,154,905)	(18,920,962)	1,501,391	(15,913,864)	1,004,336	(4,225,549)	(17,633,686)	(1,287,278)
Utilities	252,430	(1,988,171)	186,873	(880,570)	(2,429,438)	85,256	(1,717,918)	101,537	(720,673)	(2,251,798)	(177,638)
Total Allocation	4,497,269	(30,169,585)	2,471,807	(9,723,050)	(32,923,559)	2,280,243	(26,565,082)	1,742,560	(8,070,884)	(30,613,163)	(2,310,396)
Total Division	-	-	-	-	-	-	-	-	-	-	-

2011 Operating Budget Corporate Services

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
Government Grants	1,038,000	0	1,038,000	100%
User Fees & Charges	627,620	399,360	228,260	57%
Investment Income	2,792,159	1,861,943	930,216	50%
Other Revenues	39,490	18,940	20,550	109%
Total Revenue	4,497,269	2,280,243	2,217,026	97%
Expense				
Salaries & Wages	14,604,056	12,950,341	1,653,715	13%
Employee Benefits	3,639,310	3,113,956	525,354	17%
Training & Development	470,435	477,676	(7,241)	(2%)
Business Expenses	130,330	136,834	(6,504)	(5%)
Advertising & Printing	659,316	399,387	259,929	65%
Professional Services	1,613,688	1,655,280	(41,592)	(3%)
Insurance	1,930,425	1,882,917	47,508	3%
Rentals & Leases	356,885	432,211	(75,326)	(17%)
Contracted Services	3,566,135	2,145,683	1,420,452	66%
Supplies & Materials	5,631,390	5,398,751	232,639	4%
Repairs & Maintenance	3,120,685	3,195,597	(74,912)	(2%)
Equipment Purchases	221,571	221,340	231	0%
Utilities	1,264,083	809,833	454,250	56%
Telecommunications	156,474	139,957	16,517	12%
Grants & Requisitions	82,000	82,000	(0)	0%
Other Expenses	150,545	141,833	8,712	6%
Interprogram	(7,427,743)	(6,618,514)	(809,229)	12%
Total Expense	30,169,585	26,565,082	3,604,503	14%
Net Revenues/(Expenses)	(25,672,316)	(24,284,839)	(1,387,477)	6%
Non-Operating Items				
From Reserve Fund	2,471,807	1,742,560	729,247	42%
To Capital Fund	(300,000)	(2,511,000)	2,211,000	(88%)
To Reserve Fund	(9,423,050)	(5,559,884)	(3,863,166)	69%
Total Non-Operating Items	(7,251,243)	(6,328,324)	(922,919)	15%
Net Impact For Property Tax Purposes	(32,923,559)	(30,613,163)	(2,310,396)	8%

2011 Operating Budget Assessment & Tax

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
User Fees & Charges	216,825	187,000	29,825	16%
Other Revenues	13,000	10,700	2,300	21%
Total Revenue	229,825	197,700	32,125	16%
Expense				
Salaries & Wages	1,153,728	1,130,351	23,377	2%
Employee Benefits	250,806	233,932	16,874	7%
Training & Development	15,420	18,675	(3,255)	(17%)
Business Expenses	13,475	14,475	(1,000)	(7%)
Advertising & Printing	56,370	44,350	12,020	27%
Professional Services	108,340	106,050	2,290	2%
Rentals & Leases	600	600	0	0%
Supplies & Materials	10,512	14,909	(4,397)	(29%)
Repairs & Maintenance	600	600	0	0%
Equipment Purchases	6,500	2,000	4,500	225%
Telecommunications	7,350	6,890	460	7%
Other Expenses	11,748	11,450	298	3%
Interprogram	(39,253)	(38,014)	(1,239)	3%
Total Expense	1,596,196	1,546,268	49,928	3%
Net Revenues/(Expenses)	(1,366,371)	(1,348,568)	(17,803)	1%
Net Impact For Property Tax Purposes	(1,366,371)	(1,348,568)	(17,803)	1%

**2011 Operating Budget
Communications**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Expense				
Salaries & Wages	640,782	477,540	163,242	34%
Employee Benefits	137,281	97,884	39,397	40%
Training & Development	14,866	11,825	3,041	26%
Business Expenses	2,999	3,200	(201)	(6%)
Advertising & Printing	83,895	74,655	9,240	12%
Professional Services	138,575	118,320	20,255	17%
Rentals & Leases	2,730	4,404	(1,674)	(38%)
Contracted Services	2,000	4,000	(2,000)	(50%)
Supplies & Materials	6,225	36,575	(30,350)	(83%)
Equipment Purchases	5,000	29,500	(24,500)	(83%)
Telecommunications	6,060	2,924	3,136	107%
Total Expense	1,040,413	860,827	179,586	21%
Net Revenues/(Expenses)	(1,040,413)	(860,827)	(179,586)	21%
Net Impact For Property Tax Purposes	(1,040,413)	(860,827)	(179,586)	21%

**2011 Operating Budget
Facility Services**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
Government Grants	1,038,000	0	1,038,000	100%
User Fees & Charges	394,795	43,860	350,935	800%
Total Revenue	1,432,795	43,860	1,388,935	3,167%
Expense				
Salaries & Wages	2,173,812	1,785,586	388,226	22%
Employee Benefits	473,472	369,734	103,738	28%
Training & Development	62,973	52,690	10,283	20%
Business Expenses	33,686	26,995	6,691	25%
Advertising & Printing	(2,152)	(184,815)	182,663	(99%)
Professional Services	192,200	29,000	163,200	563%
Rentals & Leases	222,305	281,033	(58,728)	(21%)
Contracted Services	2,362,524	1,090,753	1,271,771	117%
Supplies & Materials	71,198	68,938	2,260	3%
Repairs & Maintenance	2,007,340	2,168,562	(161,222)	(7%)
Equipment Purchases	28,150	29,650	(1,500)	(5%)
Utilities	1,264,083	809,833	454,250	56%
Telecommunications	49,906	42,171	7,735	18%
Grants & Requisitions	82,000	82,000	(0)	0%
Other Expenses	33,745	29,993	3,752	13%
Interprogram	(671,786)	(482,771)	(189,015)	39%
Total Expense	8,383,457	6,199,352	2,184,105	35%
Net Revenues/(Expenses)	(6,950,662)	(6,155,492)	(795,170)	13%
Non-Operating Items				
From Reserve Fund	772,200	0	772,200	100%
To Capital Fund	(300,000)	(2,511,000)	2,211,000	(88%)
To Reserve Fund	(3,399,000)	(49,000)	(3,350,000)	6837%
Total Non-Operating Items	(2,926,800)	(2,560,000)	(366,800)	14%
Net Impact For Property Tax Purposes	(9,877,462)	(8,715,492)	(1,161,970)	13%

**2011 Operating Budget
Financial Services**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
Investment Income	2,792,159	1,861,943	930,216	50%
Other Revenues	3,240	3,240	0	0%
Total Revenue	2,795,399	1,865,183	930,216	50%
Expense				
Salaries & Wages	2,146,027	1,999,472	146,555	7%
Employee Benefits	465,638	423,370	42,268	10%
Training & Development	93,312	81,964	11,348	14%
Business Expenses	12,307	10,250	2,057	20%
Advertising & Printing	277,338	210,237	67,101	32%
Professional Services	362,456	497,516	(135,060)	(27%)
Insurance	1,930,265	1,880,757	49,508	3%
Contracted Services	312,090	261,106	50,984	20%
Supplies & Materials	16,225	21,685	(5,460)	(25%)
Repairs & Maintenance	500	2,323	(1,823)	(78%)
Equipment Purchases	8,000	3,250	4,750	146%
Telecommunications	6,588	5,826	762	13%
Other Expenses	67,516	60,820	6,696	11%
Interprogram	(2,247,107)	(1,797,813)	(449,294)	25%
Total Expense	3,451,154	3,660,763	(209,609)	(6%)
Net Revenues/(Expenses)	(655,755)	(1,795,580)	1,139,825	(63%)
Non-Operating Items				
From Reserve Fund	30,000	80,000	(50,000)	(63%)
Total Non-Operating Items	30,000	80,000	(50,000)	(63%)
Net Impact For Property Tax Purposes	(625,755)	(1,715,580)	1,089,825	(64%)

**2011 Operating Budget
Fleet Services**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
Other Revenues	23,250	5,000	18,250	365%
Total Revenue	23,250	5,000	18,250	365%
Expense				
Salaries & Wages	3,558,091	3,434,668	123,423	4%
Employee Benefits	770,089	684,318	85,771	13%
Training & Development	33,000	38,694	(5,694)	(15%)
Business Expenses	19,410	27,043	(7,633)	(28%)
Advertising & Printing	62,032	41,319	20,713	50%
Rentals & Leases	126,000	128,424	(2,424)	(2%)
Contracted Services	57,025	161,342	(104,317)	(65%)
Supplies & Materials	4,550,989	4,352,045	198,944	5%
Repairs & Maintenance	1,013,225	937,657	75,568	8%
Equipment Purchases	42,121	43,546	(1,425)	(3%)
Telecommunications	15,325	14,391	934	6%
Other Expenses	37,535	39,570	(2,035)	(5%)
Interprogram	(4,356,906)	(4,206,873)	(150,033)	4%
Total Expense	5,927,936	5,696,144	231,792	4%
Net Revenues/(Expenses)	(5,904,686)	(5,691,144)	(213,542)	4%
Non-Operating Items				
From Reserve Fund	770,000	606,000	164,000	27%
To Reserve Fund	(4,610,000)	(4,160,261)	(449,739)	11%
Total Non-Operating Items	(3,840,000)	(3,554,261)	(285,739)	8%
Net Impact For Property Tax Purposes	(9,744,686)	(9,245,405)	(499,281)	5%

**2011 Operating Budget
Human Resources**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Expense				
Salaries & Wages	1,586,798	1,274,945	311,853	24%
Employee Benefits	883,027	774,562	108,465	14%
Training & Development	118,970	109,935	9,035	8%
Business Expenses	14,420	13,920	500	4%
Advertising & Printing	134,723	130,540	4,183	3%
Professional Services	35,360	3,000	32,360	1.079%
Insurance	160	160	(0)	0%
Contracted Services	345,780	146,150	199,630	137%
Supplies & Materials	39,100	38,100	1,000	3%
Repairs & Maintenance	2,300	2,700	(400)	(15%)
Equipment Purchases	29,100	9,500	19,600	206%
Telecommunications	15,600	13,050	2,550	20%
Interprogram	(40,000)	(25,000)	(15,000)	60%
Total Expense	3,165,338	2,491,562	673,776	27%
Net Revenues/(Expenses)	(3,165,338)	(2,491,562)	(673,776)	27%
Non-Operating Items				
From Reserve Fund	120,000	34,000	86,000	253%
Total Non-Operating Items	120,000	34,000	86,000	253%
Net Impact For Property Tax Purposes	(3,045,338)	(2,457,562)	(587,776)	24%

**2011 Operating Budget
Information Technology Services**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
User Fees & Charges	1,000	1,000	(0)	0%
Total Revenue	1,000	1,000	(0)	0%
Expense				
Salaries & Wages	2,195,174	1,737,916	457,258	26%
Employee Benefits	430,614	326,411	104,203	32%
Training & Development	85,191	113,672	(28,481)	(25%)
Business Expenses	16,944	16,471	473	3%
Advertising & Printing	9,562	13,552	(3,990)	(29%)
Professional Services	138,032	162,670	(24,638)	(15%)
Rentals & Leases	5,250	5,250	0	0%
Contracted Services	387,050	234,569	152,481	65%
Supplies & Materials	922,426	848,283	74,143	9%
Repairs & Maintenance	96,720	83,755	12,965	15%
Equipment Purchases	93,700	82,694	11,006	13%
Telecommunications	48,047	45,307	2,740	6%
Interprogram	(72,691)	(68,043)	(4,648)	7%
Total Expense	4,356,020	3,602,507	753,513	21%
Net Revenues/(Expenses)	(4,355,020)	(3,601,507)	(753,513)	21%
Non-Operating Items				
From Reserve Fund	779,607	720,298	59,309	8%
To Reserve Fund	(1,161,050)	(1,161,050)	(0)	0%
Total Non-Operating Items	(381,443)	(440,752)	59,309	(13%)
Net Impact For Property Tax Purposes	(4,736,463)	(4,042,259)	(694,204)	17%

**2011 Operating Budget
Legislative & Legal Services**

	2011 Approved Budget	2010 Approved Budget	Variance \$	Variance %
Revenue				
User Fees & Charges	15,000	167,500	(152,500)	(91%)
Total Revenue	15,000	167,500	(152,500)	(91%)
Expense				
Salaries & Wages	1,149,645	1,109,863	39,782	4%
Employee Benefits	228,383	203,745	24,638	12%
Training & Development	46,703	50,221	(3,518)	(7%)
Business Expenses	17,088	24,480	(7,392)	(30%)
Advertising & Printing	37,549	69,549	(32,000)	(46%)
Professional Services	638,724	738,724	(100,000)	(14%)
Insurance	(0)	2,000	(2,000)	(100%)
Rentals & Leases	(0)	12,500	(12,500)	(100%)
Contracted Services	99,666	247,763	(148,097)	(60%)
Supplies & Materials	14,716	18,216	(3,500)	(19%)
Equipment Purchases	9,000	21,200	(12,200)	(58%)
Telecommunications	7,598	9,398	(1,800)	(19%)
Total Expense	2,249,071	2,507,659	(258,588)	(10%)
Net Revenues/(Expenses)	(2,234,071)	(2,340,159)	106,088	(5%)
Non-Operating Items				
From Reserve Fund	0	302,262	(302,262)	(100%)
To Reserve Fund	(253,000)	(189,573)	(63,427)	33%
Total Non-Operating Items	(253,000)	112,689	(365,689)	(325%)
Net Impact For Property Tax Purposes	(2,487,071)	(2,227,470)	(259,601)	12%