



# Broadmoor Public Golf Course

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Russ Pawlyk, Director

# Business Plan 2012

Strathcona County & Budget

## 2012 Operating Budget Two Year Budget Comparison Broadmoor Public Golf Course

|                                       | 2012<br>Budget   | 2011<br>Budget   | Variance \$     | Variance %   |
|---------------------------------------|------------------|------------------|-----------------|--------------|
| <b>Revenue</b>                        |                  |                  |                 |              |
| 130 - User Fees & Charges             | 1,416,105        | 1,380,665        | 35,440          | 3%           |
| 155 - Other Revenues                  | 163,776          | 169,961          | (6,185)         | (4%)         |
| <b>Total Revenue</b>                  | <b>1,579,881</b> | <b>1,550,626</b> | <b>29,255</b>   | <b>2%</b>    |
| <b>Expense</b>                        |                  |                  |                 |              |
| 200 - Salaries & Wages                | 585,025          | 554,350          | 10,675          | 2%           |
| 205 - Employee Benefits               | 90,484           | 85,259           | 5,225           | 6%           |
| 210 - Training & Development          | 9,098            | 9,098            | 0               | 0%           |
| 215 - Business Expenses               | 500              | 500              | 0               | 0%           |
| 220 - Advertising & Printing          | 10,960           | 10,935           | 125             | 1%           |
| 225 - Professional Services           | 8,000            | 8,000            | 0               | 0%           |
| 235 - Rentals & Leases                | 8,749            | 8,619            | 130             | 2%           |
| 240 - Contracted Services             | 217,800          | 177,648          | 40,212          | 23%          |
| 245 - Supplies & Materials            | 169,889          | 165,869          | 4,020           | 2%           |
| 250 - Repairs & Maintenance           | 38,060           | 38,060           | 0               | 0%           |
| 255 - Equipment Purchases             | 30,902           | 39,902           | (9,000)         | (23%)        |
| 260 - Utilities                       | 80,223           | 72,645           | 7,578           | 10%          |
| 265 - Telecommunications              | 7,624            | 8,904            | (1,280)         | (14%)        |
| 270 - Interest on Debt                | 56,780           | 61,082           | (4,302)         | (7%)         |
| 280 - Other Expenses                  | 59,402           | 59,402           | 0               | 0%           |
| 281 - Interprogram                    | 9                | 118              | (107)           | (92%)        |
| 315 - Amortization Expense            | 208,520          | 216,000          | (7,480)         | (3%)         |
| <b>Total Expense</b>                  | <b>1,562,085</b> | <b>1,514,290</b> | <b>47,795</b>   | <b>3%</b>    |
| <b>Net Revenues/(Expenses)</b>        | <b>17,796</b>    | <b>36,337</b>    | <b>(18,540)</b> | <b>(51%)</b> |
| <b>Non-Operating Items</b>            |                  |                  |                 |              |
| 405 - From Reserve Fund               | 14,000           | 23,000           | (9,000)         | (39%)        |
| 415 - To Reserve Fund                 | (138,458)        | (177,782)        | 39,324          | (22%)        |
| 431 - Long Term Debt Repaid           | (101,858)        | (97,555)         | (4,303)         | 4%           |
| <b>Total Non-Operating Items</b>      | <b>(226,316)</b> | <b>(252,337)</b> | <b>26,021</b>   | <b>(10%)</b> |
| <b>Non-Cash Adjustment</b>            | <b>208,520</b>   | <b>216,000</b>   | <b>(7,480)</b>  | <b>(3%)</b>  |
| <b>Net Impact For Budget Purposes</b> | <b>0</b>         | <b>0</b>         | <b>1</b>        | <b>0%</b>    |

**2012 Fee Schedule**

| Program                                                            | 2012 FEE<br>before GST | 2011 FEE<br>before GST | Date of<br>Implementation | GST<br>*Exempt |
|--------------------------------------------------------------------|------------------------|------------------------|---------------------------|----------------|
| <b>BROADMOOR PUBLIC GOLF COURSE</b>                                |                        |                        |                           |                |
| <b><u>Season Fees (Not Including Capital Improvement Levy)</u></b> |                        |                        |                           |                |
| Adult Anyday (limit of 130 card holders)                           | \$1,618.00             | \$1,586.00             | Jan.12                    |                |
| Adult Weekday                                                      | \$1,329.00             | \$1,303.00             | Jan.12                    |                |
| Students (19-26 with student card)                                 | \$870.00               | \$860.00               | Jan.12                    |                |
| <b><u>Green Fees (Not Including Capital Improvement Levy)</u></b>  |                        |                        |                           |                |
| 18 Hole Prime (Thurs - Sun & Holidays)                             | \$49.30                | \$48.34                | Jan.12                    |                |
| 18 Hole Non Prime (Mon-Wed)                                        | \$38.82                | \$37.86                | Jan.12                    |                |
| 9 Hole                                                             | \$25.00                | \$24.05                | Jan.12                    |                |
| School Green Fee per player (Restrictions Apply)                   | \$14.52                | \$13.86                | Jan.12                    |                |
| Twilight Round (Thu-Sun)***                                        | \$33.58                | \$32.86                | Jan.12                    |                |
| Twilight Round (Mon-Wed)***                                        | \$29.29                | \$28.81                | Jan.12                    |                |
| Junior Flat Rate(10 - 18yrs.)                                      | N/A                    | \$22.62                | Jan.12                    |                |
| Junior 18 holes (10 - 18yrs)                                       | \$22.62                | N/A                    | Jan.12                    |                |
| Junior 9 holes (10 - 18yrs)                                        | \$9.29                 | N/A                    | Jan.12                    |                |
| <b><u>Tournaments</u></b>                                          |                        |                        |                           |                |
| 18 Hole Prime (Thurs - Sun & Holidays)                             | \$57.00                | \$55.50                | Jan.12                    |                |
| 18 Hole Non Prime (Mon-Wed)                                        | \$46.00                | \$45.00                | Jan.12                    |                |
| 9 Hole Non Prime (Mon-Wed)                                         | \$31.75                | \$31.00                | Jan.12                    |                |

# Business Plan 2012

Strathcona County & Budget

## 2012 Capital Budget

### Municipal Operations

*Cash Flow by Project*

|                                                        | 2012           | 2013     | 2014     | 2015     | 2016     | 2016+    | Total          |
|--------------------------------------------------------|----------------|----------|----------|----------|----------|----------|----------------|
| <b>Broadmoor Public Golf Course</b>                    |                |          |          |          |          |          |                |
| 00108 Annual Golf Course Improvements                  | 63,654         | 0        | 0        | 0        | 0        | 0        | 63,654         |
| 00243 Annual Golf Course Equipment Replacement Program | 46,350         | 0        | 0        | 0        | 0        | 0        | 46,350         |
| <b>Total Broadmoor Public Golf Course</b>              | <b>110,004</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>110,004</b> |