

2012 Operating Budget Two Year Budget Comparison Municipal Operations

	2012 Budget	2011 Budget	Variance \$	Variance %
500 - Revenue				
110 - Property Taxes	171,627,459	156,682,667	14,944,792	10%
120 - Government Grants	6,140,817	6,036,650	104,167	2%
130 - User Fees & Charges	35,037,697	34,205,231	832,465	2%
145 - Penalties and Fines	5,250,749	6,179,357	(928,608)	(15%)
150 - Investment Income	3,499,083	2,792,159	706,924	25%
155 - Other Revenues	5,933,436	7,409,033	(475,597)	(6%)
Total 500 - Revenue	228,469,240	213,305,097	15,164,143	7%
600 - Expense				
200 - Salaries & Wages	95,135,052	89,945,025	5,189,027	6%
205 - Employee Benefits	18,253,592	16,697,251	1,556,341	10%
210 - Training & Development	2,470,692	2,307,313	163,379	7%
215 - Business Expenses	1,325,272	1,427,692	(101,420)	(7%)
220 - Advertising & Printing	2,212,505	2,125,283	86,222	4%
225 - Professional Services	2,722,688	3,007,626	(284,937)	(9%)
230 - Insurance	1,884,566	1,931,985	(47,419)	(2%)
235 - Rentals & Leases	1,674,668	2,050,472	(375,804)	(18%)
240 - Contracted Services	28,104,452	26,364,216	1,740,236	7%
245 - Supplies & Materials	16,728,405	15,254,599	1,473,806	10%
250 - Repairs & Maintenance	4,528,340	4,549,405	(21,064)	0%
255 - Equipment Purchases	1,842,394	1,780,361	62,033	3%
260 - Utilities	7,192,305	6,643,254	549,051	8%
265 - Telecommunications	781,648	708,950	72,688	10%
270 - Interest on Debt	4,153,552	4,697,334	(543,782)	(12%)
275 - Grants & Requisitions	1,714,242	1,665,494	47,748	3%
280 - Other Expenses	2,637,295	639,852	1,997,443	312%
281 - Interprogram	(3,185,429)	(4,941,513)	1,755,083	(36%)
315 - Amortization Expense	44,205,457	36,515,000	5,689,457	15%
Total 600 - Expense	234,421,897	215,373,608	19,048,289	9%
Net Revenues/(Expenses)	(5,932,657)	(2,068,511)	(3,864,147)	167%
700 - Non-Operating Items				
400 - From Capital Fund	4,350,689	4,147,139	203,550	5%
405 - From Reserve Fund	6,870,614	6,772,003	98,611	1%
410 - To Capital Fund	(8,466,597)	(6,256,904)	(2,199,693)	35%
415 - To Reserve Fund	(32,422,362)	(32,408,198)	(14,164)	0%
425 - Loan Funds Repaid	384,614	365,670	18,944	5%
430 - Capital Leases Repaid	(1,747,343)	(2,141,435)	394,093	(18%)
431 - Long Term Debt Repaid	(7,242,415)	(5,915,766)	(326,650)	5%
Total 700 - Non-Operating Items	(38,272,800)	(35,447,491)	(1,825,309)	5%
Non-Cash Adjustment	44,205,457	38,516,000	5,689,457	15%
Net Impact For Budget Purposes	0	(1)	1	(100%)

2012 Capital Budget

Municipal Operations

Cash Flow by Category

	2012	2013	2014	2015	2016	2016+	Total
Buildings							
00152 Annual Facility Capital Lifecycle	2,253,826	0	0	0	0	0	2,253,826
00189 Annual Parking Lot Rehab Program	308,040	0	0	0	0	0	308,040
00118 Transit - Strathcona Park & Ride Terminal (SPARTA)	9,631,568	8,511,669	65,507	0	0	0	18,208,744
00130 OSRFS Indoor Facility Revitalization Program - Broadmoor	313,841	0	0	0	0	0	313,841
00548 OSRFS Indoor Facility Revitalization Program - Ardrossan	3,948,690	0	0	0	0	0	3,948,690
00549 OSRFS Indoor Revitalization Program - Aquatics	1,335,518	0	0	0	0	0	1,335,518
00530 Amend 2009 Josephburg Public Services Yard	1,200,000	0	0	0	0	0	1,200,000
00150 SPSY Salt & Sand Storage Shed	750,000	0	0	0	0	0	750,000
00543 SCES New Skills Maintenance Outdoor Training Centre Phase I	350,000	0	0	0	0	0	350,000
Total Buildings	20,091,483	8,511,669	65,507	0	0	0	28,668,659

2012 Capital Budget

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	2012	2013	2014	2015	2016	2016+	Total
Electronic Hardware/Software							
00210 SCES Add Incident Command Post Radio NetworkCounty Wide Emergency Mgmt Project	130,800	0	0	0	0	0	130,800
00218 Corporate Infrastructure Replacement Program - Lease Replacement	30,561	0	0	0	0	0	30,561
00221 Annual IT Infrastructure Replacement Program	863,129	0	0	0	0	0	863,129
00493 SCES - Vehicle Data Terminals (On-Board Computers)	131,713	0	0	0	0	0	131,713
00501 SCES - Additional Computer Infrastructure	40,000	0	0	0	0	0	40,000
00512 Computers	6,200	0	0	0	0	0	6,200
00551 ITS - Computers for New Staff	20,116	0	0	0	0	0	20,116
00542 RCMP and ES Additional Computers	12,600	0	0	0	0	0	12,600
Total Electronic Hardware/Software	1,235,119	0	0	0	0	0	1,235,119
Land Development							
.00533 Amend 2010 Meltwater Treatment Facility	2,000,000	0	0	0	0	0	2,000,000
Total Land Development	2,000,000	0	0	0	0	0	2,000,000

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Machinery & Equipment							
00081 Annual Recreation Equipment Replacement Program	128,740	0	0	0	0	0	128,740
00103 Annual SCES Equipment Replacement Program	189,500	0	0	0	0	0	189,500
00243 Annual Golf Course Equipment Replacement Program	46,350	0	0	0	0	0	46,350
00194 RPC Fleet Addition -Tool Cat & Attachments	105,575	0	0	0	0	0	105,575
00343 TAS V & E Addition - Loader w/Blower Attachment	565,000	0	0	0	0	0	565,000
00345 TAS V & E Addition - Track Hoe Bucket w/ Thumb	25,000	0	0	0	0	0	25,000
00347 TAS V & E Addition - Road Widener	125,000	0	0	0	0	0	125,000
00416 TAS V & E Upgrade - T2-021 to TA & HE-073 to T/A Sander w/wing	46,000	0	0	0	0	0	46,000
00417 TAS V & E Upgrade - T2-023 to TA & HE-076 to T/A Sander	46,000	0	0	0	0	0	46,000
00465 RPC Fleet Addition - Skid Steer Snow Blower	25,750	0	0	0	0	0	25,750
00466 RPC Fleet Addition - Skid Steer Pick Up Broom	13,390	0	0	0	0	0	13,390
00467 RPC Fleet Addition - Tandem Axle Dump Trailer	20,600	0	0	0	0	0	20,600
Total Machinery & Equipment	1,336,905	0	0	0	0	0	1,336,905
Parks & Open Space Development							
00076 Annual Parks Infrastructure Lifecycle	627,270	0	0	0	0	0	627,270
00108 Annual Golf Course Improvements	63,654	0	0	0	0	0	63,654
00451 Annual OSRFS Outdoor Revitalization Program - Phase 1	475,000	0	0	0	0	0	475,000
00450 CITP - Prairie Walk	157,500	0	0	0	0	0	157,500
00502 War Memorial Project	39,018	0	0	0	0	0	39,018
Total Parks & Open Space Development	1,362,442	0	0	0	0	0	1,362,442

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	2012	2013	2014	2015	2016	2016+	Total
Roadway Infrastructure							
00066 Annual Rural Road Rehab Program	5,337,000	0	0	0	0	0	5,337,000
00071 Annual Hamlet Street Rehab Program	155,561	0	0	0	0	0	155,561
00114 Annual Traffic & Pedestrian Safety Improvements	525,000	0	0	0	0	0	525,000
00133 Annual Traffic Signal / Intersection Replacements	1,343,948	0	0	0	0	0	1,343,948
00145 Annual Residential Rehab Program	4,256,000	0	0	0	0	0	4,256,000
00159 Annual Asphalt Trail Rehab Program	248,000	0	0	0	0	0	248,000
00522 North of Yellowhead Design & Land for Roads	4,925,000	5,072,750	0	0	0	0	9,997,750
00137 Class I Rural Grid Road Improvement Projects - Utilities & Construction	10,204,330	0	0	0	0	0	10,204,330
00167 Twp Rd 530 & Rge Rd 225 Intersection Upgrading	1,323,000	0	0	0	0	0	1,323,000
00197 Beauvista Drive	105,000	4,326,000	0	0	0	0	4,431,000
00209 Main Blvd, Sherwood Dr to Broadmoor Blvd Upgrade (Final Lift)	446,250	0	0	0	0	0	446,250
00232 Baseline Rd Upgrade & Asphalt Overlays, 17 Str-AT Boundary of Hwy 216 & 17 Street-34 Street	4,621,320	0	0	0	0	0	4,621,320
00474 Rehab Wye Rd - WB & EB from CBR to Hwy 21	945,000	0	0	0	0	0	945,000
00092 Annual Bridge Replacement Project	315,000	0	0	0	0	0	315,000
00267 CITP - Phase 2 - Festival Avenue	902,000	0	0	0	0	0	902,000
Total Roadway Infrastructure	35,652,409	9,398,750	0	0	0	0	45,051,159

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Vehicles							
00086 Annual Transit Department Replacements	4,444,600	0	0	0	0	0	4,444,600
00140 Annual V & E Fleet Replacements	4,717,500	0	0	0	0	0	4,717,500
00173 SCES V & E Addition - Water Tanker	320,125	346,875	0	0	0	0	667,000
00198 SCES V & E Addition - Brush Truck	150,000	0	0	0	0	0	150,000
00420 TAS V & E Upgrade - T1-108 1 Ton Crew Cab from 2WD to 4WD	5,000	0	0	0	0	0	5,000
00452 CPC V & E Upgrade - T1-052 3/4 ton to a 1 ton	23,500	0	0	0	0	0	23,500
00481 Annual V & E Fleet Additions Rental Buyout	95,000	0	0	0	0	0	95,000
00541 RCMP & ES - Additional Cars	263,400	0	0	0	0	0	263,400
Total Vehicles	10,019,125	346,875	0	0	0	0	10,366,000
TOTAL PROJECTS	71,697,483	18,257,294	65,507	0	0	0	90,020,284